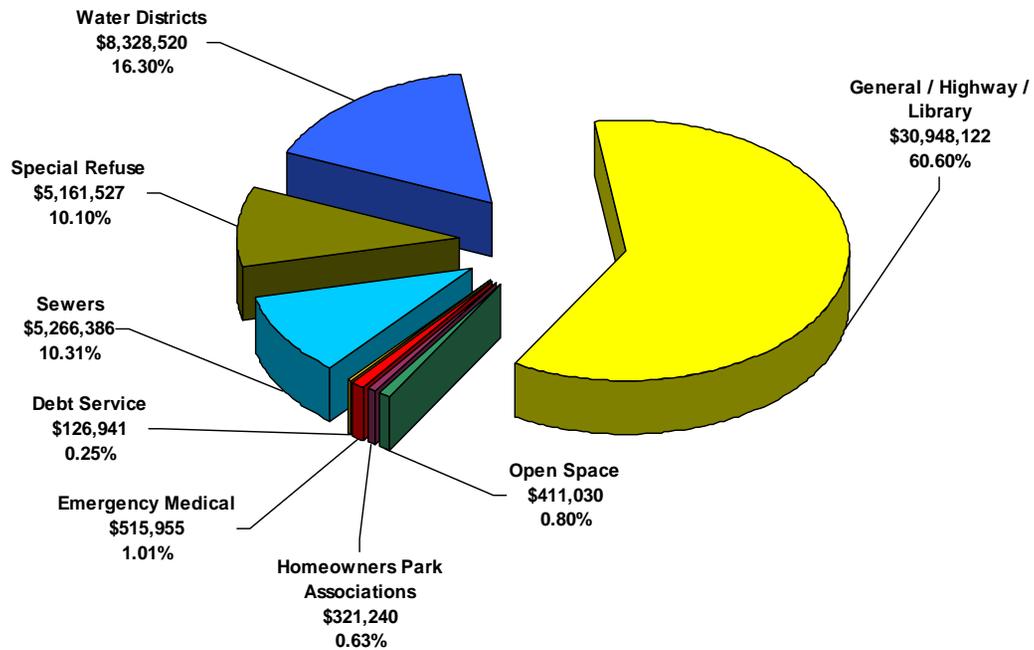


# 2012 Preliminary Budget

- Overview of Budget Funds
- Tax Rate / Implications
- Expenditures
- Revenue
- Changes from 2011 Budget
- Fund Balance

# Total 2012 Appropriations by Fund

2012 Budgeted Appropriations by Fund  
\$51,079,721



# 2012 Tax Increases/Decreases by Fund

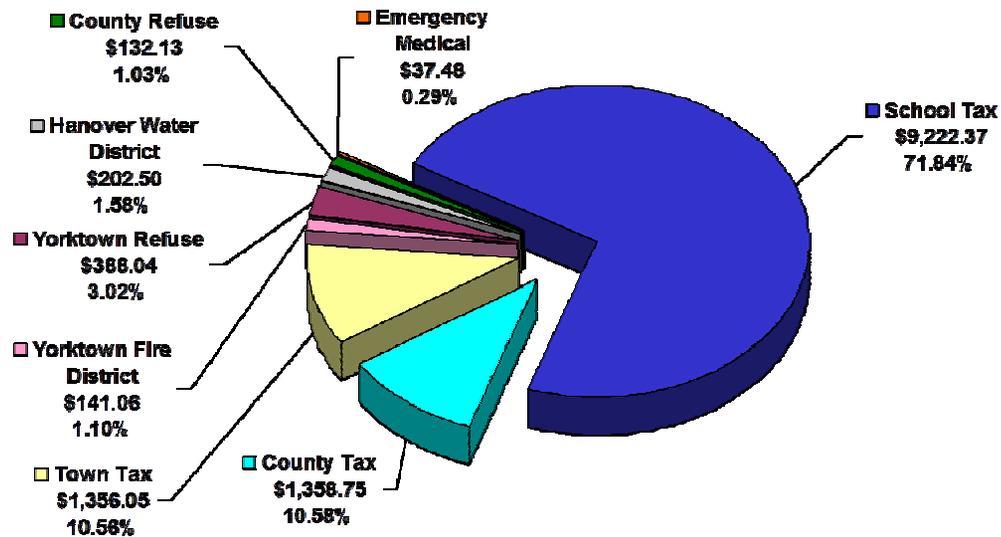
<i>Fund</i>	<i>% Change</i>	<i>\$ Change</i>
A, D, L	+2.44%	+\$3.30
Water	-1.97%	-\$0.40
Refuse	+19.23%	+\$74.60
EMS	+0.39%	+\$0.01
Sewer	varies	varies

# Tax Implications for Homeowner (per \$10,000 assessment)

	<i>Total Tax</i>	<i>% Increase</i>	<i>\$ Increase</i>
With Refuse & Utilities	\$2,459.18	+3.5%	+\$83.06
With Refuse No Utilities	\$1,889.34	+6.0%	+\$107.70

# Total Tax Bill for Homeowner in Yorktown School District

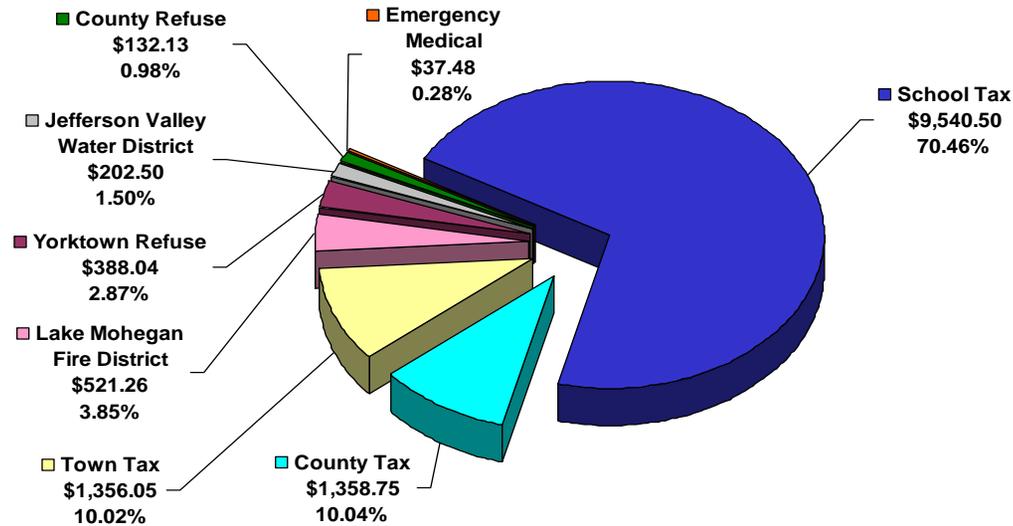
**Tax Illustration of a \$10,000 Assessed Home  
Total 2011 Taxes: Yorktown School District \$12,838.38\***



\*Does not include sewer taxes.

# Total Tax Bill for Homeowner in Lakeland School District

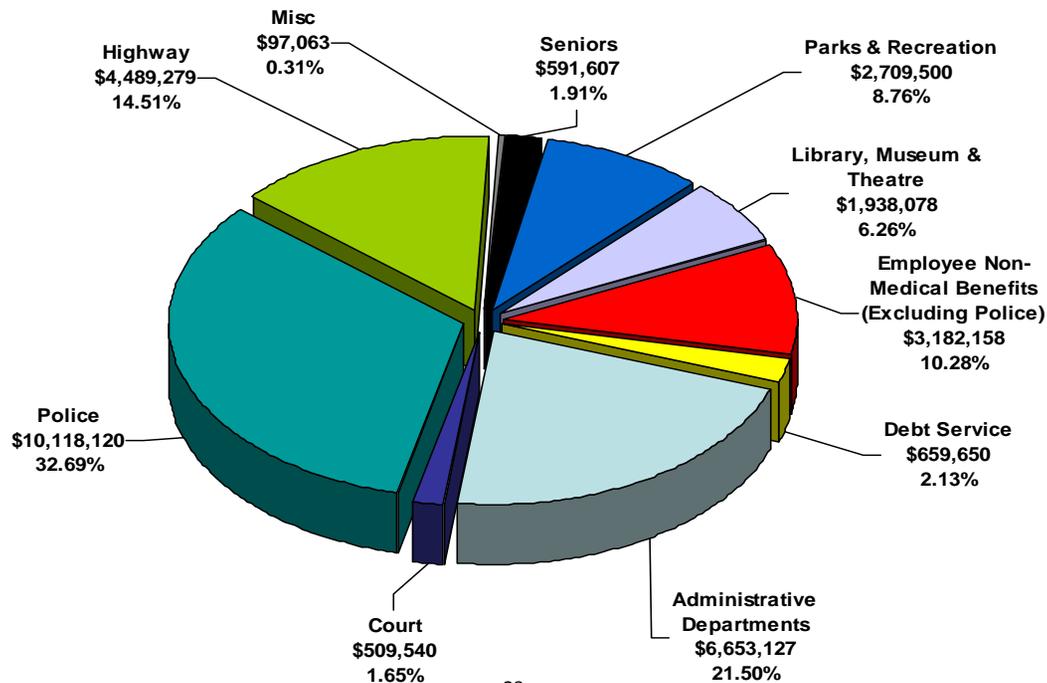
**Tax Illustration of a \$10,000 Assessed Home**  
**Total 2011 Taxes: Lakeland School District \$13,536.71\***



\*Does not include sewer taxes.

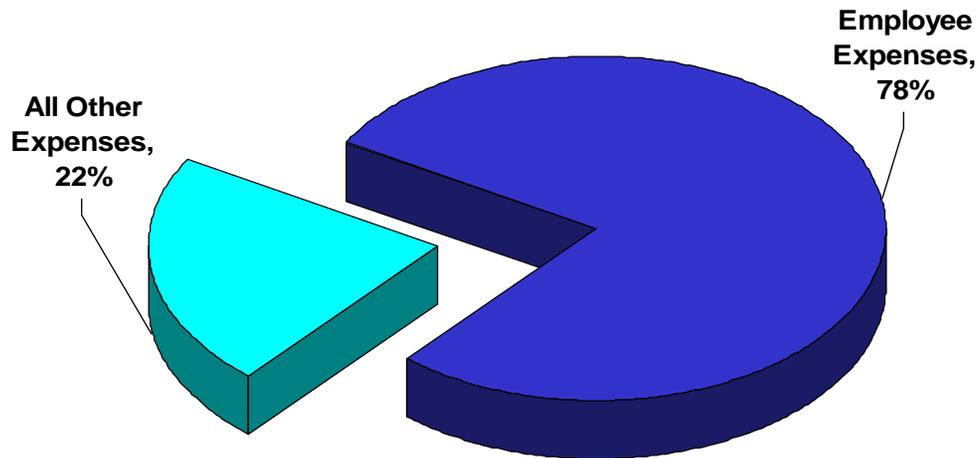
# General, Highway & Library Expenditures by Department

2012 Budgeted Appropriations for General, Highway & Library  
\$30,948,122



# General, Highway & Library Expenditures by Type

2012 Combined General, Highway and Library Employee Expenses\* vs Total Expenses



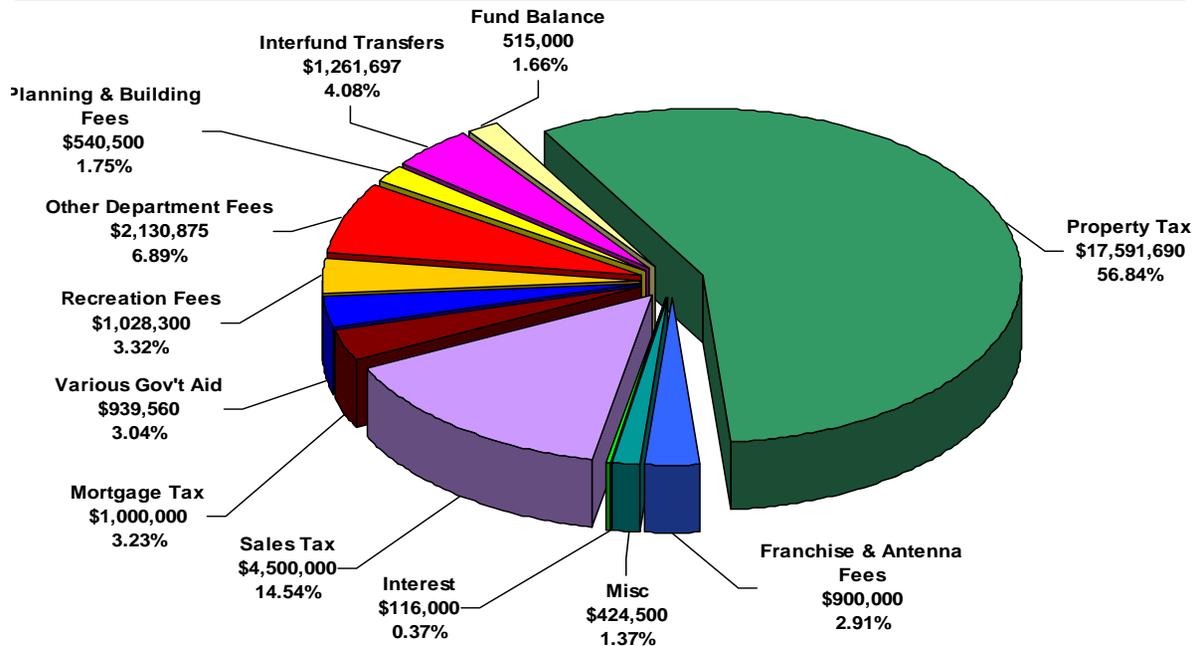
\*Employee Expenses Include Salary, Medical, Dental, Vision, Retirement, FICA, Workers' Comp, & Misc.

# 2012 Expenditure Changes

- 4 Fewer Full Time Positions
- Moved One Full-Time Position
- Consolidation of Building Maintenance Staff
- Purchase 7 New Vehicles
- Revised Funding Mechanism for Drainage Projects
- Business Tax Incentive Plan

# General, Highway & Library 2012 Budgeted Revenues

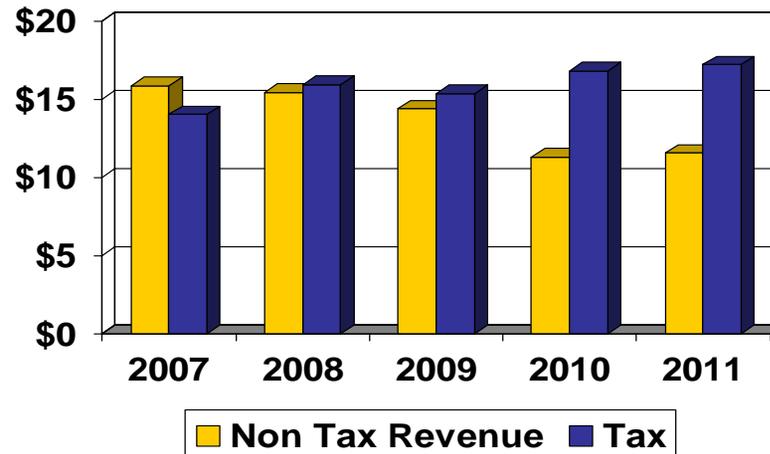
2012 Budgeted Revenues for General, Highway & Library  
\$30,948,122



# General, Highway & Library Property Tax vs. Total Revenue

**Actual Revenue  
2007 to 2011 \*(General, Highway & Library)**

Millions



\*2011 Actual up to 10/1, except Sales and Mortgage tax anticipated through 12/31/11

# What's NOT Included in 2012 Budget

- Sufficient Funds for Tax Certiorari Settlements
- New Capital Projects, e.g.: Drainage
- Road Paving (beyond CHIPS)
- Snow Removal Overages
- Employee Raises
- Sparkle Lake Lifeguards

# Snow Removal History

## (Budget vs. Actual Expense)

<i>Year</i>	<i>Budgeted</i>	<i>Actual Expense</i>	<i>\$ Over Budget</i>
2006	\$406,000	\$487,168	\$81,168
2007	\$720,000	\$795,633	\$75,633
2008	\$701,000	\$923,347	\$222,347
2009	\$639,500	\$1,009,176	\$369,676
2010	\$725,000	\$668,657	(\$56,343 under)
2011 (as of 11/15)	\$725,000	\$912,638*	\$187,638*

# Why We Need a Healthy Fund Balance

- Cash Flow (Tax Collections/Payments)
- Unexpected Expenses
- Under Budgeted Expenses
- To Finance Capital Projects
- Better Bond Rating

# Fund Balance (Restricted vs. Unrestricted)

## General Fund Balance As of 12/31/10

